



**Minutes of the Governing Board Meeting
The Cruising Club of America
Tuesday, June 4, 2024 via Zoom**

1. The meeting was called to order at 4:01 EST.

There were 32 people in attendance constituting a quorum, including Commodore Jay Gowell, Vice Commodore Chace Anderson, Secretary Pat Montgomery, Treasurer Kathleen O'Donnell, Historian Doug Adkins, Membership Chair James Phyfe; the following Rear Commodores: Doug Adkins, Peter Balasubramanian, Peter Becker, Bev Crump, Jim Eddy, Bill Greenwood, Somers Kempe, Nick Orem, Chuck Hawley and Tom Wadlow; the following Elected Governors: Amanda Balasubramanian, Gretchen Biemesderfer, Sally Honey, Catherine Reppert, Dennis Durgan, Brevard Prevost, Buddy Rego, and Lloyd Hooper; Invited guests in attendance were: Post Captains Ned Jones, Ray Cullum, and Peter Driscoll; Fleet Captain Ernie Godshalk, Webmaster Michael Moradzadeh, Fleet Surgeon Jeff Wisch, Events Committee Chair Deanna Polizzo, Fall Meeting Chair John Devlin, BROCC Chair Andrew Kallfelz and Awards Committee Chair Steve James. (Please note that some names appear twice to reflect their multiple roles.)

2. Commodores Welcome and Report

Commodore Gowell (Jay) welcomed everyone to our second meeting of 2024, noting that the GB meeting schedule has been standardized to four virtual meetings a year, falling quarterly. The next meeting is in October prior to the Fall meeting followed by early December. The Southern California Station was thanked for a fantastic Sea of Cortez Cruise; long championed by Steve Calhoun and executed by current leaders – Jim Eddy, Gary Davidson, and Dan Gribble. Also, SC has stepped up to host the 2026 Fall Meeting. Further gratitude was expressed to the RC's and all volunteers that put effort into the dues collection process. Commodore Gowell appealed to the CCA Leadership to explore a less resource dependent system.

On an upbeat note, we are 2.5 weeks from the start of the Newport to Bermuda Race. This year's activities begin with a blockbuster event planned to coincide with the start at Fort Adams. More details will follow with reports from BROCC Chair Andrew Kallfelz and Events Chair Deanna Polizzo.

Lastly, under New Business, an open session is available for anyone to add a topic or concern.

3. Approval of Minutes

The minutes from February 16, 2024, were circulated for review with a footnote added. The Bluewater Medal Motion was approved however the vote was contrary to Articles VI and VII of the Constitution and By-Laws, and as such was invalid. A restated Motion will be introduced under Old Business. There was a motion made and seconded to approve the footnoted Minutes. Discussion was invited, hearing none, the motion was unanimously passed.

4.Dues and Budgeting Process

Treasurer O'Donnell (Kathleen) commended the team's efforts in collecting delinquent dues and acknowledged Webmaster Michael Moradzadeh's endeavors through the website. She informed the group on both the status of this year's budget and the planning process moving into next year, noted the financial results from recent activities and outlined the priority projects for the Financial Affairs Committee moving forward.

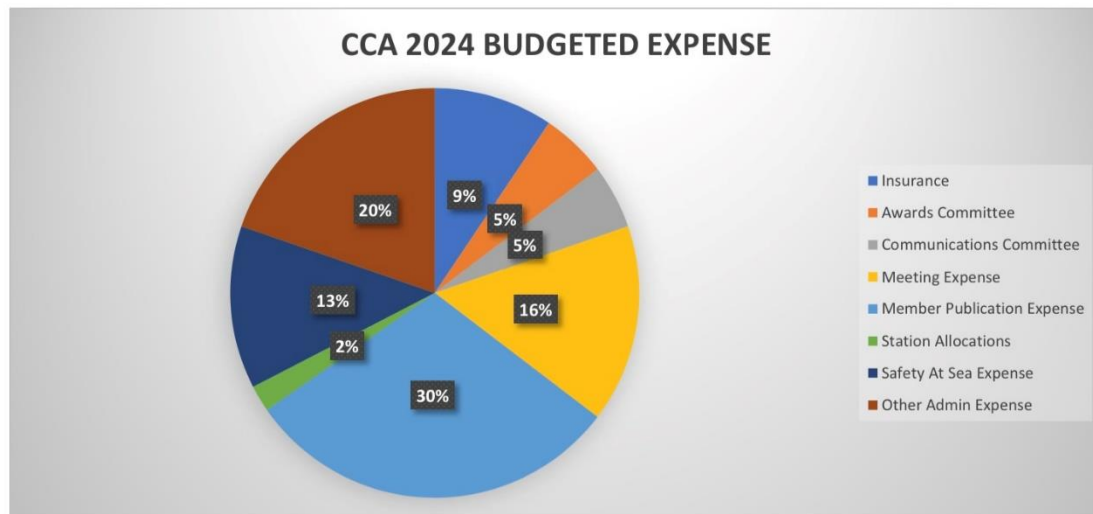
The Budget. Numbers are in for the first 5 months; committee chairs will be sent e-mails in July showing their expense to date with a request to begin developing projections for their expenses for next year. The budget preparation process for FY2025 will commence in earnest this fall.

Recent Activity Results. Cruises have generated small profits – Sea of Cortez (\$2163), Guadeloupe and Antigua \$1668), Safety-At-Sea has done very well this year with the Bermuda Race (projected profit), and the Annual Meeting in New York exceeded loss projections (\$14,000 versus \$10,000). This shows our need to understand revenue generators balanced by expense as an integral step in managing our finances.

Financial Affairs Committee (FAC) Priorities. The Treasurer in conjunction with the Financial Affairs Committee is being proactive in implementing a fact-based financial discipline. Vice Commodore Anderson (Chace), former FAC Chair, reported that FAC has been charged with looking at both the revenue and expense structure to make recommendations and come back to the board. Vice Commodore Anderson added that FAC is looking at our profit and loss statement not just by line item but by activity so we can see how these different activities contribute to our bottom-line: Safety-At-Sea, for example generates income as well as expense, but that's not the case with all our activities.

A pie chart illustrating expenses is an initial step towards helping us understand opportunities. For example, Administration represents 20% of our budget, however, a large portion of this expense goes to credit card fees. Less expensive options are under review. Jay acknowledged that this was a good beginning but encouraged the group to explore the detailed composition of the expenses. Note: Kathleen forwarded the chart following the meeting.

Insurance	45,000
Awards Committee	25,000
Communications Committee	24,000
Meeting Expense	74,500
Member Publication Expense	142,910
Station Allocations	10,000
Safety At Sea Expense	61,350
Other Admin Expense	94,015
Total 2024 Budgeted Expenses	476,775



5. Bermuda Race Update

Andrew Kallfelz, Bermuda Race 2024 Organizing Committee Chair, provided a top line update of the event that has been two years in the planning. Counting down the days to the festivities, Andrew enumerated this year's event highlights. One Hundred and sixty-seven boats have registered, a Live Show MCed by Ken Read, Jesse Fielding, and Cole Brauer at Fort Adams is open to the public for viewing the start, a new race management platform and scoring model will be used which has excited the fleet. And following the race will be easy with multiple links for tracking the progress on the water. This year's event will be Rewarding, Fun, Innovative and easy to follow. Mark your calendars and be sure to join the live-stream online or in person on June 21st. In closing, both Jay and Andrew acknowledged the contribution of Somers Kempe, BROCC Chair in 2022 and the 2024 PRO.

6. Events Update

Jay introduced Events Committee Chair, Deanna Polizzo and Fall Meeting Chair, John Devlin to provide an update on scheduled activities. Deanna began with a busy June social calendar planned around Bermuda Race activities – a luncheon at Conanicut Yacht Club, a cocktail reception on Arabella, a cocktail Party at Buddy Rego's house in Bermuda, and two water events-Cruise around Bermuda organized by the Bermuda Station and the Short-Handed Return Race co-organized by the RBYC, NYYC, and CCA which will conclude the 2024 Bermuda Program.

As we move into fall, thirty-seven boats have registered for the Down East Cruise (Camden, ME to St. Andrews, New Brunswick) beginning August 3rd and the Fall Meeting and Cruise will be held in Annapolis and hosted by the Chesapeake Station beginning October 16th.

A few 2025/2026 dates for our calendars are: The Annual Meeting, New York City March 6-7, The Transatlantic Cruise, June 10, 2025, The Western Isles Cruise (Scotland) July 19, 2025, The Fall Meeting and Cruise hosted by PNW which begins with the cruise September 10 – 18 followed by the Meeting September 18-20, 2025. And as mentioned earlier, Southern California has agreed to host the Fall Meeting in 2026.

Deanna turned the floor over to our Fall Meeting Chair. John emphasized the need to reserve hotel rooms early because our October dates align with the Navy Homecoming and the Annapolis Boat Show. He outlined events at the Annapolis Yacht Club, mentioned potential tours of the Capital and Naval Academy, and requested that all Committee Chairs review the meeting agenda. John confirmed that Zoom facilities will be available like our set-up at the NYYC. Additionally, there will be a Leadership Breakfast scheduled for Friday October 18th, and a rum keg party on Friday evening kicking off the Chesapeake Cruise.

Jay clarified that the leadership breakfast concept started this year in New York. This is an opportunity for Committee chairs to develop rapport and a shared understanding of the Club and Committee priorities. By contrast, RC's have the GB platform for communication and connection whereas the Committee Chairs operate in silos.

Lastly, John requested that all RC's promote the meeting within their stations and requested that anyone interested in attending register on the [Expression of Interest](#) link which will help with planning.

7. Report of the Fleet Captain Ernie Godshalk

Fleet Captain (Ernie) submitted a report on progress in his newly appointed position. Highlights from the report include a new Job Description for Fleet Captain and the formation of a Cruise Resource Committee who's stated purpose "*is to collect, maintain, and marshal Club-wide resources to enhance the quality and effectiveness of CCA Cruises*". Additionally, Ernie represented the CCA at the International Council of Yacht Clubs Forum in Sweden this May.

Chace commented on the recent meeting hosted by Ernie of the Cruise Resource Committee which brought together some of the most experienced cruise leaders in the Club. Within 45 minutes they produced over twenty ideas for future cruises – a project that is very important to the club. Jay echoed the sentiment and followed with the challenges of identifying suitable locations with the infrastructure to support a cruise and the volunteers to plan and execute the activity.

Our Fleet Captain was invited to expand on future cruise ideas that surfaced in discussion. Ernie outlined the current schedule for 2025 to 2027, then listed areas that were floated in the Cruise Resource meeting. Potential destinations extend from Croatia to the inland waterways of Europe, Ireland, Britany and Normandy, the northern coast of Spain, Japan, South Pacific, and the Whitsunday Islands. Closer to home venues include Alaska, the Great Lakes, Thousand Islands and Lake Erie.

In closing, Jay added that a potential US or Spanish Virgin Islands Cruise may be added to the Spring 2025 calendar providing a cruise chair is confirmed.

8. Update from Membership Chair (James Phyfe)

Membership Chair (James) reported on three topics – the addition of a third membership class, status of the Seafarers Class and Delinquent Dues. James explained that under his predecessor's term, an appeal had been made to add a third membership class to the current calendar of winter and fall. The logistics considered posting requirements and Governing Board Meeting schedules yielding an approximate 4-month interval between classes. A calendar for 2025/2026 has been scheduled with classes planned for January/end of April/October. Spacing will be smoothed in 2026. Further coordination with communication of new members in the GAM will also be explored. The Seafarer's Class – a program waiving dues for members with serious medical or personal issues preventing participation in the Club and/or for whom the dues are a financial burden – has twenty individuals across all stations approved for 2024. Lastly, the list of unpaid dues has been narrowed to six members from an initial one hundred.

The dues collection process generated a discussion invited by Jay. As stated in the By-Laws, dues are due on January 1 and from January to June a lot of volunteer time is used to winnow the list. Tactics employed include emails generated in December and January, followed by paper letters and finally phone calls by station leadership. Chace queried the accuracy of our mailing list and Michael Moradzadeh responded that "an all-volunteer update system is ripe for issues, however, we investigate errors generated from emails, publication returns, and Kathleen receives all returned dues letters." Michael further explained that this year's process had a glitch due to a website trial; Individuals impacted were identified and the situation corrected.

The RC's who have participated in the process were invited to comment. Both Bev Crump and Nick Oren felt the phone calls were necessary to retain some longstanding members. Doug Adkins and Nick Oren agreed that after repeated attempts, some members should be let go. Peter Becker asked if we could identify the age of delinquent members to allow for exploring options such as Seafarers and inquired about autopay. Michael said that autopay is incompatible with our current software, but we are investigating other options with possible reductions in processing fees.

James continued with disclosure of the final list of unpaid members scheduled to be dropped from the membership rolls. Three individuals agreed to pay, but have not: Dallas Murphy, James Leishman and Ronald Rosetti. Three individuals could not be reached: Gustav Koven, Andrew Scholtz, and Roland Kurz. It was agreed that a one-week extension be given for those that indicated they would pay.

Update Post Meeting. Dallas Murphy and Gustav Koven paid their dues. Mr. Scholtz, Kurz, Rosetti, Leishman and Starns were terminated with notification by email and letter. Mr. Rosetti's letter was returned.

9. Old Business

Honorary Membership for Blue Water Medalists (Awards Chair, Steve James)

The February GB Meeting introduced a motion to grant Honorary Membership to Bluewater Medal winners and Life Membership to CCA BWM winners. The motion passed unanimously but it conflicts with Articles VI & VII of the By-Laws and exceeds the authority of the GB. Awards Chair, Steve James, advanced a revised motion to grant Honorary Membership to all BWM winners; existing CCA members who are awarded the BWM winners would retain both their regular membership and an honorary membership. Should a CCA BWM winner elect to drop their regular membership, they will forfeit voting and office holding privileges (except Historian). Steve made the motion which was seconded. Effective date and fiscal 2024 impact were questioned and answered. As this corrects the previous motion, effective

date is February 2024 and there is no fiscal impact this year. Additional discussion included concern on the listing in the Yearbook which Steve assured was being managed with the Yearbook Editor. The listing will be included in two places: Honorary Blue Water Medalist Member and under the Membership alphabetical listing. The Motion carried.

Steve also requested that all RC's keep an eye out for members that deserve awards and notify the committee.

10. New Business

Consideration of Membership Resignation Withdrawal.

Member David Elwell resigned earlier in the year, reconsidered the decision, and has requested withdrawal of his notification. The motion to withdraw resignation was moved and seconded. Discussion centered on the process of consultation and consideration in these matters; should this be reviewed/approved first at the station level before being surfaced to the GB? The rationale was that the station knows the individuals and they may not wish to reinstate. It was decided that the stations' views are represented by the RC who may wish to consult with his/her Membership Chair in advance, but the power to decide resides with the GB. The motion carried. David Elwell will be notified of reinstatement.

Contract Authorization Policy

Treasurer O'Donnell provided the background for establishing a policy. Recently, a member was going to sign a contract for a significant expense, and she advised that he did not have authority under Article XVIII of the By-Laws. The individual was surprised as this is a practice happening at the Club and Station level for commitments relating to the operation of cruises and events. Kathleen stated that we have one tax ID, one pool of money, and legally the club is bound by any guarantee that is made by a member highlighting the need for parameters around committing to these obligations. Jay recognized the need to comply with the By-Laws and give some delegation of authority at some monetary level without hamstringing operations. A proposed CCA Contract Authorization Policy was crafted in advance, which is shown below and was read by Kathleen.

Proposed Contract Authorization Policy June 4, 2024

Article XVIII of the Bylaws requires, in the absence of general or specific delegation of authority by the Governing Board, that all contracts be signed by two officers, at least one of whom must be the Commodore, Vice Commodore, Secretary or Treasurer. This By-law has not been followed, and in recent history no contracts have been submitted to or approved by the board, nor has signature authority been delegated. This raises questions of personal liability for anyone who signs a contract without authority to do so, among other things.

In an effort to provide some structure but also to avoid over-bureaucratizing Station and Post operations, the CCA Governing Board should adopt a policy regarding delegation of authority for execution of contracts. Below are proposed policy guidelines and a limited delegation of authority.

CCA cruises and events at both the Club and Station level typically bind the Club to certain financial obligations, including for example, down payments to secure venues or catering. The guidelines below are designed to limit CCA's financial risk in the event of unforeseen circumstances, specifically where CCA is obligated to pay for products or services without compensating revenues. In addition to limiting the CCA's risk, this provides protection to members who sign contracts. As written in the By-Laws, without this delegation of authority, they lack authority to do so.

1. For Club cruises and events, Cruise Leaders and Event Chairs are authorized to sign contracts up to \$25,000 provided there is clear sight to compensating revenues, typically cruise or event fees. Anything greater than \$25,000 needs to be signed off by the Commodore or Vice Commodore, and the Treasurer.
2. For station Cruises and Events, Rear Commodores and Post Captains are authorized to sign contracts for events in their Stations and Posts, respectively, up to \$15,000, provided they have approved a budget showing the event or contract in question can be fulfilled solely with funding at the Station or Post level. Anything greater than \$15,000 needs to be signed off by the Commodore or Vice Commodore, and the Treasurer.

The stated policy generated discussion around the wording and meaning of “*clear sight of compensating revenue*” and “*budget*” and whether the amounts listed were singular or an aggregate, but the consensus was that a guideline was needed. Jay surfaced an issue with the wording which conflicts with the By-Laws which appears to give the Treasurer veto power. Specifically, the wording above...needs to be signed by two officers, one of whom must be the Commodore, Vice Commodore, Secretary or Treasurer. There was a proposed amendment to the policy that mirrors the language in the By-Laws but states that any two officers in the club can sign. There was a motion to amend the motion.

Discussion continued. Ernie question whether the amended policy would comply with Article XVIII, reading the following excerpt, “No check, draft, or other order for payment of money by the Club is authorized unless it is within the budget.” Jay confirmed this may require a By-Laws change and recommended that we revisit at the next GB meeting. RC Eddy implored the board to approve the policy because we have no guidelines for today. There was a motion to approve the policy as amended, seconded and the motion carried. The working policy as approved follows:

Adopted Contract Authorization Policy June 4, 2024

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1. For Club Cruises and Events, Cruise Leaders and Event Chairs are authorized to sign contracts up to \$25,000 provided there is clear sight to compensating revenues, typically cruise or event fees. Anything greater than \$25,000 needs to be signed by any two officers of the Club, at least one of whom shall be the Commodore, Vice Commodore, Secretary or Treasurer.
2. For Station Cruises and Events, Rear Commodores, Station Treasurers and Post Captains are authorized to sign contracts for events in their Stations and Posts, respectively, up to \$15,000, provided they have approved a budget showing the event or contract in question can be fulfilled solely with funding at the

Station or Post level. Anything greater than \$15,000 needs to be signed by any two officers of the Club, at least one of whom shall be the Commodore, Vice Commodore, Secretary or Treasurer.

11. Upcoming Meetings (All Zoom are: 1700 Atlantic/1600 EST/1500 CST/1400 MST/1300 PST)

2024

- GB Tuesday, June 4 via Zoom
- GB Tuesday, October 8 via Zoom
- Fall Meeting of Members, Annapolis, MD: October 16 -17
- GB Tuesday, December 3 via Zoom
- GB Tuesday, February 18 via Zoom
- Annual Meeting of Members, NY, NY: March 6-7
- GB Tuesday, June 3 via Zoom
- GB Tuesday, September 9 via Zoom
- Fall Meeting of Members, Bellevue, WA: September 18-20
- GB Tuesday, December 2 via Zoom

2026

- GB Tuesday, February 17 via Zoom
- Annual Meeting of Members, NY, NY: March 5-6

12. Adjournment

Noting that future meetings are listed, Commodore Gowell asked if there was anything else for discussion. Hearing none, Jay adjourned the meeting at 5:47 EST and wished everyone a pleasant summer of Sailing.

Respectfully submitted,

Pat Montgomery,
Secretary, The Cruising Club of America

Attachments follow: Fleet Captain and Fall Meeting Chair Reports

Report of Fleet Captain to Governing Board June 2024

Ernie Godshalk

1. I was appointed Fleet Captain March 2024 – Job Description below*
2. The Cruise Resources Committee has convened – Committee Description below**
 - a. Members of the CRC are Ernie Godshalk, chair, Chace Anderson, Roger Block, Dave Brown, Steve Calhoun, Les Crane, Wilson Fitt, Jay Gowell, Roel Hoekstra, Amy Jordan, Nick Orem, John Robinson, and Sandy Vietor.
 - b. The CRC has updated The CCA's Cruise Planning Guide – The CPG is intended to provide guidance to the chairs of Club and Station Cruises. It is now being edited by Zdenka Griswold prior to being posted to The CCA website.
 - c. Planning future cruises – CCA club cruises in the planning stage include Bermuda 2024, Down East 2024, Transatlantic CIC 2025, Western Isles Cruise 2025, PNW 2025, possible crossed burgees cruise with The North American Station Norway 2026, Bras D'Or 2027, and others under consideration.
3. International Council Of Yacht Clubs Forum in Sweden in May – I represented The CCA.

* Job Description of Fleet Captain



The following position is appointed by, serves at the pleasure of, and reports to the Commodore.

Fleet Captain

- Organize and chair the Cruise Resources Committee (see Committee Description)
 - Develop and maintain the Committee's mission statement,
 - Populate Committee with appropriate skills and capabilities from a cross-section of stations in consultation with the Commodore and Vice Commodore,
- Manage the availability and dissemination of Club-wide Cruise resources to all Club Cruise Leaders and Cruise Committees,
- With guidance from the Vice Commodore develop a schedule of Club cruises during the period the VC will be Commodore, and recruit cruise leaders for each,
- Interface with Station Rear Commodores and Fleet Captains and Post Captains on issues related to organizing and running Station cruises,
- Oversee the management of CCA-branded merchandise including, for example, the CCA Member Store (Team One Newport, The Sailbag Lady, NaagTag, etc.), selection of vendors, contract negotiation, and general procedures for ordering and distribution,
- Working with the Commodore and Vice Commodore, create a Protocol Sub-committee to periodically review Flag protocol and etiquette.

- Working with the Communications Committee, inform the membership re The CCA fleet, e.g. notable race performance, books, articles, etc.,
- Oversee the Guest Moorings Committee,
- As requested, serve as the Club's representative at selected official events when the Commodore and Vice Commodore are unavailable.

** CRC Description



Cruise Resources Committee

The Cruise Resources Committee's primary purpose is to collect, maintain and marshal Club-wide resources to enhance the quality and effectiveness of CCA Cruises. To achieve this purpose, the Committee will:

- Consult with and advise the Commodore and Vice Commodore on the Club's multi-year schedule for Club-wide cruises,
- Develop and maintain a roster of potential Cruise Leaders,
- Continue to refine and maintain the [Cruise Planning Guide](#), Cruise Checklist, [CCA Cruise Guides And Planning Guides](#), and other planning tools,
- Monitor the planning stages of Club cruises, including communications plans, and report to the Flag Officers on progress,
- Seek to resolve any roadblocks to the successful execution of Club Cruises.
- Encourage post-mortem evaluations of Club cruises with the goal of continual improvement.

CCA Fall Meeting in Annapolis Oct 16 & 17

Please provide your [Expression of Interest](#) Here

This year's Fall Meeting is being held in Annapolis on October 16th and 17th. The Chesapeake Station has put together an exciting program that will allow members to get an update on various committee activities, participate in a discussion about Transatlantic crossing moderated by Gary Jobson, regale each other with sailing stories from the season, and enjoy the hospitality of the Annapolis Yacht Club.

A block of rooms has been secured at the Annapolis Waterfront Hotel for Wednesday and Thursday nights. The hotel is adjacent to the Club and a short walk over the bridge to the Sailing Center eliminating parking needs that are extremely difficult on any day in Annapolis. Our Tuesday block has been exceeded and is now closed so when registering by phone or online the beginning date must be October 16th for our block. Please book before September 18, 2024 for this rate and fulfill our room block commitment. [Book your group rate for Cruising Club of America](#)

Mid-October in Annapolis is a very busy time for hotels so registering as soon as possible is suggested. Other options include:

- Historic Inns of Annapolis – www.historicinnsofannapolis.com - (410) 263-2641
Within walking distance near the Capitol circle
- The Westin - <https://www.marriott.com/marriott/hotels> - 410-972-4300 Further from the Venue
- There are several boutique hotels and B&B's in the downtown area that can be found on TripAdvisor or other booking sites.

To allow members to plan accordingly, meetings will start on Wednesday at 1100 and on Thursday at 0800. The planned schedule can be found at the end of this report. As planning continues, updates can be found on the Fall Meeting webpage - [Fall Meeting 2024- Oct 16-18 | Cruising Club of America](#). All committee chairs and officers of the club should plan to attend the Commodore's Planning Breakfast on Friday until 1100.

To assist the planning committee, we would request members interested in coming to visit the meeting webpage or the link above to express your interests. This will help us with final plans for space plans, meals and costs. It will also allow us to keep interested members up to date on developments.

In addition to the Committee meetings and a Meeting of Members, there will be three other meeting events. On Wednesday following the last meeting there will be a Welcome Reception at the sailing center featuring cocktails and light hors d'oeuvres. At lunchtime on Thursday, we will hold an informative panel discussion on Preparing for a Transatlantic Crossing in anticipation of the many members who are planning to join the 2025 Western Isles Cruise with their own boat. There will likely be plenty of tips for all Blue Water sailors that should not be missed. A soup and sandwich buffet will be provided featuring a Maryland staple – Cream of Crab Soup – and AYC makes some of the best. We are working up some out of meeting activities for mates and those taking a

break. A Naval Academy tour is in the works, additional activities are being finalized and the welcome packet will provide information on other attractions in the Annapolis area. Planning continues and all details will be posted on the Fall Meeting webpage as they are finalized.

The Chesapeake Station Fall Cruise will begin in the Annapolis area with an onshore Rum Keg Party on Friday evening hosted by a CHE member near downtown and proceed afloat from there on Saturday. All are welcome to join. Details are posted on the Chesapeake Station 2024 Fall Cruise webpage - [2024 CHE Fall Cruise - Annapolis MD | Cruising Club of America](#).

Registration for the Fall Meeting, Rum Keg Party and CHE Fall Cruise will open up on the 1st of August.

We look forward to seeing you in October!

Currently planned schedule. Some minor timing changes may occur and other committees may choose to hold an in-person meeting.

Wednesday, October 16th

	Room 1	Room 2
1100 - 1230	Financial Affairs	Bonnel Cove
1230-1330	Lunch Break	
1330-1430	Events	Archives
1430-1530	Fleet/Cruising Resources	Nominating
1530-1630	Communications	
1700-1830	Welcome Reception	

Thursday, October 17th

0800-0900	BROC	
0915-1030	Membership	BRF
1030-1130	Long Range Planning	
1145-1330	Transatlantic Luncheon	
1345-1500	Safety & Seamanship	
1500-1600	Meeting of Members	

Skipjack Room at AYC		
1730	Cocktails	
1900	Dinner	

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